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Front cover photo: Great Salt Lake, UT

Letter from ACWA's President

Dear colleagues,

I am honored to have served this last year as the ACWA President. I'm excited to welcome you to New Orleans, Louisiana for our 63rd Annual Meeting. I hope you can experience the Louisiana culture and enjoy this opportunity to share and learn from each other. ACWA's members embody the best of public service, striving every day to protect clean water, our most precious natural resource. I appreciate the solidarity and support that ACWA's members show for each other and this organization.

This past year has been marked by significant milestones, achievements, and a vibrant calendar of events. I encourage everyone to celebrate our achievements presented in this year's annual report and continue to utilize ACWA's website to fully appreciate the variety of committees and activities supported through ACWA. We accomplished many successes and should be proud of all of our achievements.

ACWA members truly value the importance of direct engagement and collaboration. ACWA staff successfully organized several in-person meetings this past year including the Water Quality Modeling Workshop in October 2023, the 2024 State Summit on Water Reuse, the Water Quality Standards Workshop in April 2024, the National CAFO Roundtable in April 2024, and the Clean Water Cross-Program Workshop in June 2024. These in-person workshops provide technical and management staff opportunities for learning from and sharing in promoting success in clean water programs throughout the nation. The 2024 Mid-Year meeting showcased collaborating on Clean Water Act (CWA) legislative and regulatory developments. At the meeting members engaged with the Environmental Protection Agency (EPA) heads from the Office of Water, Office of Enforcement and Compliance Assurance, and Office of Environmental Justice and External Civil Rights. ACWA members always appreciate early engagement with our federal partners.

ACWA members and staff continue to collaborate and cooperate with state, federal, and other partners to achieve the goals of clean water programs by commenting on such EPA proposals as the 404g assumption, nutrient reduction principles, the *Maui* guidance, decentralized wastewater, and meat and poultry producers' effluent limits guidelines. Further, ACWA has provided updates to members on cybersecurity which is becoming an important consideration for clean water programs. ACWA continues to engage its members in voicing support for clean water program appropriations on Capitol Hill.

I am pleased to report that the association is in healthy financial standing. ACWA will continue with its 6-year cooperative agreement through EPA to provide substantial support for the work of our association, enabling us to continue providing members with excellent opportunities for networking and workshops and increasing our opportunities to communicate program improvements and innovations. Our collaboration with EPA through these cooperative agreements has been highly successful. By adhering to strict financial protocols, monitoring expenditures closely, and engaging in regular communication with the EPA, ACWA has established a track record of responsible and transparent grant and cooperative agreement management.

During my time in the clean water program, I have participated in many technical committee and workgroup activities, and I am honored to have served on the ACWA Executive Committee and Board of Directors. My fellow ACWA members remain essential to my professional network and are also my friends. I am grateful to my colleagues on the Executive Committee and the Board of Directors for their devotion to serving and providing leadership on a national level. I would also like to express my appreciation for the ACWA staff whose tireless efforts bring about wonderful and engaging interactions for its members by facilitating committees and workgroups, workshops, and Mid-Year and Annual meetings. I greatly appreciate every member of the association for your support, dedication, and expertise.

Sincerely,

Amanda Vincent

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Assistant Secretary, Office of Environmental Services Louisiana Department of Environmental Quality ACWA President



Letter from ACWA's Executive Director and General Counsel

Dear Members.

I am pleased to present to you the Association of Clean Water Administrator's Annual Report for fiscal year 2024. As Executive Director and General Counsel, it is my honor to share with you the remarkable achievements and significant milestones that we have accomplished over the past year.

Throughout this past year, our dedicated staff and membership have worked to advance our mission to serve as the national nonpartisan voice of state, interstate, and territorial administrators responsible for efficient and effective implementation of the Clean Water Act. Guided by our core values of achieving clean water everywhere for everyone through an engaged and trusted association where clean water administrators share, collaborate, educate, and advocate, we have strived to make a meaningful impact on the nation's watersheds. I remain proud to represent the Association as its Executive Director

and General Counsel, and passionate about our goals and mission. I thank ACWA's Board of Directors, leadership, committee/workgroup chairs, and our entire membership for your contributions to our accomplishments.

Over the past year, we have made significant strides in work under our Cooperative Agreements with the United States Environmental Protection Agency (USEPA) and hosted successful workshops related to pretreatment, modeling, water quality standards, animal agriculture, water reuse, and cross-program work. Through these collaborations, we have been able to foster connections for in-person training and discussions to advance water quality efforts. We extend our gratitude to USEPA, the Office of Water, and the Office of Enforcement and Compliance Assurance for their continued financial support.

ACWA remains in a strong financial position as we work diligently to ensure the Association has the resources to continue providing valuable services to our members with an operating budget that is fiscally reasonable and responsible. ACWA members, leadership, and staff utilize these resources to support work that influences clean water policy nationally. I thank you all for your continued support of ACWA, whether financial, professional, or personal. Without your unwavering support, our goals and mission would be out of reach.

I would like to extend my heartfelt gratitude to our members, the Executive Committee, and the Board of Directors whose direct support has enabled us to continue our vital work. Additionally, I would like to thank our staff for their unwavering commitment and passion for our mission.

As we look to the future, we remain committed to ensuring that there is clean water everywhere for everyone. With your support, we are confident that we will continue to make a positive difference in our nation's waterways. I hope to see you all at one of ACWA's member meetings this year!

Sincerely,

Julia Anastasio

Executive Director and General Counsel Association of Clean Water Administrators

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About ACWA

History, Vision, and Mission

ACWA is the independent, nonpartisan, national organization of state, interstate, and territorial (hereafter referred to as "state") water program directors, responsible for the daily implementation of the Clean Water Act's (CWA) water quality programs. Originally established in 1961, as the Association of State and Interstate Water Pollution Control Administrators (ASIWPCA), in 2011, ASIWPCA became ACWA—the Association of Clean Water Administrators. ACWA is the only nationally recognized organization whose entire agenda and mission are set by a Board of Directors and Leadership composed entirely of state/interstate/territorial water quality program administrators and managers.

ACWA strives to convey the shared perspective of state, interstate, and territorial water quality agencies at the national level. We facilitate a dialogue between water quality agencies, as well as Congress and the Administration. We offer forums for the exchange of technical and innovative program information among water quality professionals, and we promote public education on water quality issues.

As the national voice of state and interstate water programs, ACWA strives to protect and restore watersheds. ACWA works to maintain a vibrant national organization that:

- Serves membership needs and achieves a high level of participation;
- Is the national voice for state and interstate clean water program concerns, interests, and priorities;
- Facilitates technical and policy innovation among national and state water programs (best practices);
- Fosters the collaboration needed for sound public policy; and
- Carries out activities in an efficient, ethical, and fiscally sound manner.

ACWA Vision: Achieve clean water everywhere for everyone through an engaged and trusted association where clean water administrators share, collaborate, educate, and advocate.

ACWA Mission: To serve as the national nonpartisan voice of state, interstate, and territorial administrators responsible for efficient and effective implementation of the Clean Water Act.



ACWA Leadership and Staff

ACWA Leadership

President

Amanda Vincent (LA)

Vice President

Adrian Stocks (WI)

Treasurer

Karen Mogus (CA)

Secretary

Lori McDaniel (IA)

Past-President

Mary Anne Nelson (ID)

National Office Staff

Executive Director and

General Counsel Julia Anastasio

Deputy Director

Sean Rolland

Director of Operations

Annette Ivey

Environmental Program

Manager

Jasper Hobbs

Environmental Program

Manager

Ward Scott

Environmental Analyst

Alexys Bailey

Board Representatives

Region 1

Tracy Wood (NH)

Region 2

Jennifer Feltis (NJ)

Region 3

Scott Morris (VA)

Region 4

Anna Truszczynski (GA)

Region 5

Dana Vanderbosch (MN) Evelyn Powers (IEC)

Region 6

Shelly Lemon (NM)

Region 7

Lori McDaniel (IA)

Region 8

Jennifer Zygmunt (WY)

Region 9

Trevor Baggiore (AZ)

Region 10

Vincent McGowan (WA)

Interstate

ACWA Members and Affiliates

- Alabama Department of Environmental Management
- Alaska Department of Environmental Conservation
- Arizona Department of Environmental Quality
- Arkansas Division of Environmental Quality
- California State Water Resources Control Board
- Colorado Department of Public Health & Environment
- Connecticut Department of Energy and Environmental Protection
- Delaware Department of Natural Resources & Environmental Control
- Delaware River Basin Commission
- DC District Department of Energy and Environment
- Florida Department of Environmental Protection
- Georgia Department of Natural Resources
- Hawaii Department of Health
- Idaho Department of Environmental Quality Illinois **Environmental Protection Agency**
- Indiana Department of Environmental Management
- Interstate Commission on the Potomac River Basin
- Interstate Environmental Commission
- Iowa Department of Natural Resources
- Kansas Department of Health and Environment
- Kentucky Department for Environmental Protection
- Louisiana Department of Environmental Quality
- Maine Department of Environmental Protection
- Maryland Department of the Environment
- Massachusetts Department of Environmental Protection
- Michigan Department of Environmental Quality
- Minnesota Pollution Control Agency
- Mississippi Department of Environmental Quality
- Missouri Department of Natural Resources

- Montana Department of Environmental Quality
- Nebraska Department of Environment & Energy
- Nevada Division of Environmental Protection
- New England Interstate Water Pollution Control Commission
- New Hampshire Department of Environmental Services
- New Jersey Department of Environmental Protection
- New Mexico Environment Department
- New York State Department of Environmental Conservation
- North Carolina Department of Environmental Quality
- North Dakota Department of Environmental Quality
- Ohio Environmental Protection Agency
- Ohio River Valley Water Sanitation Commission
- Oklahoma Department of Environmental Quality
- Oklahoma Water Resources Board
- Oregon Department of Environmental Quality
- Pennsylvania Department of Environmental Protection
- Rhode Island Department of Environmental Management
- South Carolina Department of Environmental Services
- South Dakota Department of Agriculture & Natural Resources
- Susquehanna River Basin Commission
- Tennessee Department of Environment & Conservation
- Texas Commission on Environmental Quality
- Utah Department of Environmental Quality
- Vermont Department of Environmental Conservation
- Virginia Department of Environmental Quality
- Washington Department of Ecology
- West Virginia Department of Environmental Protection
- Wisconsin Department of Natural Resources
- Wyoming Department of Environmental Quality

Committee Leadership and Staff Liaisons

EPA Planning, Program Guidance, & Metrics - Trevor Baggiore (AZ)

Environmental Justice - Melanie Davenport (VA)

Funding & Congressional Relations – Richard Friesner (NEIWPCC)

Legal Affairs - Bob Brown (MA) and Carin Spreitzer (NY)

Monitoring & Standards Assessment – Rebecca Diehl (DC) and Lindsay Patterson (WY)

- PFAS Staff-Led
- Criteria & Standards Staff-Led

Nutrients Policy – Nicole Rowan (CO) and Adam Schneiders (IA)

Permitting & Compliance – Jason Knutson (WI) and Scott Morris (VA)

- Stormwater Paul Hlavinka (MD) and Rebecca Villalba (TX)
- Compliance Assurance & Data Systems Katherine McCrea (WY), Jon Wendel (AK), and Jessie Yates (MO)

Water Resources Management – Matt Rowe (MD)

Watersheds – Traci lott (CT), Barbara Bennett (CO)

- 319 & Nonpoint Source Staff-Led
- Modeling Craig Lott (VA)
- Water Quality Trading Staff-Led
- WOTUS Staff-Led

ACWA's committees and workgroups are the engine of the association and are key players in helping to develop comments and input on key EPA activities; as well as share best practices and knowledge with state peers. To maximize your ACWA membership, your staff should join relevant groups via Member365, our State/Interstate only web portal. **Contact Member Services for support at memberservices@acwa-us.org.**



2023 Awards

The President's Service Award is given annually to the member selected for their exceptional service to the Association over the last fiscal year.

PRESIDENT'S SERVICE

Lindsay Patterson

Wyoming Department of Environmental Quality



Lindsay has been working in water quality for over 20 years. She currently oversees the Surface Water Quality Standards Program with the Wyoming Department of Environmental Quality (WDEQ). This includes overseeing Wyoming's efforts to address nutrient pollution, including the harmful cyanobacterial bloom program, and helping to ensure that federal and state projects are consistent with Wyoming's water quality rules. Lindsay participates in many ACWA committees and has served as the Monitoring, Standards, and Assessment committee co-chair since August 2021. Prior to her current position, Lindsay worked with DEQ's surface water monitoring program and as a Watershed Specialist for Teton Science Schools in Jackson, Wyoming. Lindsay has a Master's degree in Ecology from Colorado State University, a certificate of environmental education from Teton Science Schools, and a Bachelor's Degree in

Environmental Biology from Colgate University. Outside work, Lindsay enjoys spending time with her husband, twin boys, and daughter.

PRESIDENT'S SERVICE

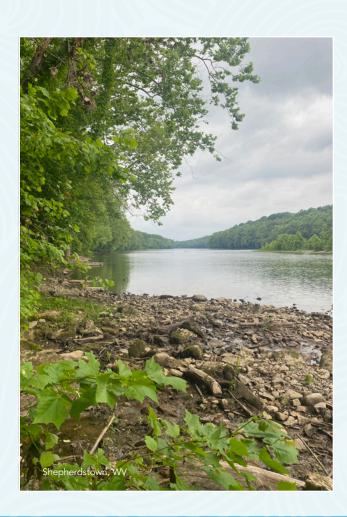
Karen Mogus

California State Water Resources Control Board



Karen Mogus is the Deputy Director for the California State Water Board's Division of Water Quality and is responsible for statewide water quality planning, policy development and implementation, statewide permitting, and establishing consistency among the nine Regional Water Quality

Control Boards. Prior to joining the Division of Water Quality, Ms. Mogus served as the Assistant Deputy Director of the Division of Drinking Water where she directed the development of a regulatory framework for potable reuse of recycled water, worked to address drinking water quality issues in disadvantaged communities, and led the review of the state's environmental laboratory accreditation program. She also has served as Director of the State Water Board's Office of Information Management and Analysis and spent 10 years at the Central Valley Regional Water Board working on a variety of water quality control and assessment programs.



2023 Awards continued

The Environmental Statesman Award is the Association's highest honor, presented to Association members and individuals who have demonstrated outstanding service to ACWA over a multi-year period.

ENVIRONMENTAL STATESMAN Andy Gavin

Susquehanna River Basin Commission



Andrew Gavin is the Deputy Executive Director at the Susquehanna River Basin Commission. His primary responsibilities include oversight for the Commission's technical programs. Additionally, Mr. Gavin is involved

with the development and implementation of regulations, policies, plans and projects relating to the management and conservation of the water resources of the Susquehanna River Basin. Prior to working for the Commission, Mr. Gavin held positions with a U.S. Department of Energy research consortium and the U.S. Geological Survey. He holds a Master of Science degree from Northern Arizona University in geology, and a Bachelor of Arts degree from The College of Wooster in geology.

ENVIRONMENTAL STATESMAN

Carin Spreitzer

New York State Department of Environmental Conservation

Carin Spreitzer is an attorney in the Office of General Counsel (OGC) at the New York State Department of Environmental Conservation (NYSDEC). She has had the pleasure of serving as the co-chair of the ACWA Legal Affairs Committee since 2007. At NYSDEC, she is the Chief of the Bureau of Water and Natural



Resources, which provides legal services to various program areas (water, wetlands, fish and wildlife, marine resources, real property, state lands/forests, and invasive species). From December 2014 to March 2020, she was the Chief of the Water Section in that bureau. She began her career with OGC in March 2006. She provides legal advice on a variety of matters to support the Division of Water programs, such as discharge permits (stormwater and wastewater), water assessment management, and water resource management. She is a 2004 graduate of Albany Law School and a 2001 graduate of Rensselaer Polytechnic Institute.

ENVIRONMENTAL PARTNERSHIP

Tom Wall EPA OWOW



Tom Wall has worked for many years with U.S. EPA, mostly in the Office of Water, but also in EPA's American Indian Environmental Office. He currently is Director of the Watershed Restoration, Assessment, and Protection Division in EPA's Office of Wetlands, Oceans, and Watersheds where he oversees work with states and tribes on monitoring surface water quality, including national surveys. His Division also works with states as they decide which waters do not meet their water quality standards and develop Total Maximum Daily Loads and other restoration and protection plans; oversees the Clean Water Act section 319 grant program for nonpoint sources of pollution; and manages efforts to make water quality information available to the public, including an app, "How's My Waterway," that is one of EPA's most visited web sites. His Division also supports EPA's role as co-chair of the Gulf of Mexico Hypoxia

Task Force and manages a new Gulf of Mexico Hypoxia grant program.

This award is presented to those persons who have, throughout their careers, demonstrated a true and consistent willingness to work cooperatively with the States and with the various interested organizations to effect environmental improvement.

2023 Awards continued

The Exceptional Service Award is presented to Association members who have demonstrated a strong commitment to ACWA before their retirement.

EXCEPTIONAL SERVICE

Marcia Willhite

Wisconsin Department of Natural Resources



Marcia has a B.S in Wildlife Biology from Eastern Kentucky University and a M.S. in Toxicology from the University of Kentucky. In 2001, Marcia took her first job in water pollution when she became Chief of the Bureau of Water at Illinois EPA—the first woman to hold a Bureau Chief position. Marcia immediately became active in the Association of State and Interstate Water Pollution Control Administrators (ACWA's old name). She was a founding member of the Nutrients Policy Committee, working with other administrators and EPA to get strategic action on this pervasive water pollution issue. Marcia was part of ASIWPCA's leadership for several years, serving as national president in 2006-2007. In 2016, Marcia left Illinois EPA and moved to Wisconsin with her retired husband where she began working at Wisconsin DNR, focusing on implementation of Wisconsin's nutrient reduction strategy. In 2018, Marcia took a manager position in the

Water Quality Bureau. She remained active on nutrient issues with ACWA, as well as with the Hypoxia Task Force and Upper Mississippi River Basin Association. Marcia retired from Wisconsin DNR in October 2022 and lives in Door County, Wisconsin where she is caregiver for her husband, exercises at the Y, keeps the garden in shape and gets the Sudoku puzzle done every day.

The Emerging Leader Award recognizes fulltime employees of States/Interstates/Affiliates who have demonstrated notable leadership or contributions to the work of an ACWA committee, task force, and/or workgroup, and show potential for future leadership.

EMERGING LEADER

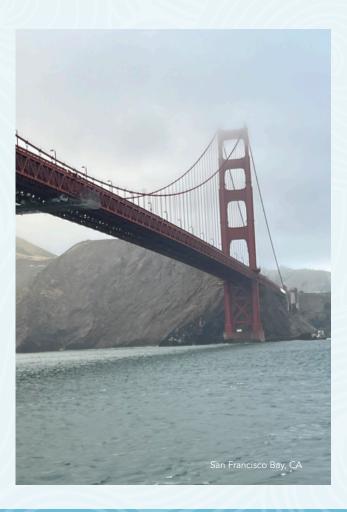
Rebecca Diehl

District Department of Energy and Environment



Becky Diehl is the co-chair of the Monitoring, Standards and Assessment Committee, starting earlier this year. She has been with the Department of Energy and Environment since 2008 and is and is currently the Water Quality Standards program lead. She earned her BS in Environmental Science from Marietta College

and her Master's in Environmental Science from Miami University (no, not that one, the one in Ohio).





Committee and Workgroup Activities

In the last year, ACWA's committees and workgroups have been very active. Here is a sampling of some of the topics and activities covered.

PROGRAM AREA • Highlights

FUNDING

- Joint State Organizations Letter on DWSRF and CWSRF
- Fiscal Year 2024 and 2025 Appropriations Testimony
- USGS Streamgage Funding

WQS & CRITERIA

- 2024 WQS Workshop
- Started holding monthly MSA Committee
- Provided comments on a suite of draft guidances and technical support documents

NUTRIENTS

- Assisted in State Piloting of EPA Lagoon Action Plan First Stop Toolbox
- Hosted EPA Webinars on Collaborative Efforts in Nutrient Reduction
- Finalized and promoted ACWA Standing Principles on Nutrient Reduction

MONITORING

- 2024 WQS Workshop
- Provided comments on the 2024 Integrated Report Memo
- Started holding monthly MSA Committee
- Provided comments on a suite of draft guidances and technical support documents

TMDL & IMPAIRED WATERS

- 2023 Modeling Workshop
- Assisted with the 2024 National 303(d)/ TMDL Training Workshop
- Monthly Watersheds Committee Calls
- Provided comments on the 2024 Integrated Report Memo

PERMITTING

- Facilitated 2024 National CAFO Roundtable
- Provided comment letters on Maui, CSO, and Meat and Poultry Product ELGs
- Outreach on water cybersecurity initiatives
- Supported fire suppression permit calls
- Promotion of Integrated Planning Tools
- Hosted calls on 2020 Census updates for MS4s
- Started planning 2024 National Stormwater Roundtable (October 2024)

COMPLIANCE, ENFORCEMENT, & DATA

- Promoted national inspection targeting calls
- Looking at ways to improve violations analysis and prioritization
- Supporting ICIS Modernization efforts
- Improving compliance at small municipal **WWTPs**

WATER RESOURCE MANAGEMENT

- Assisting EPA in data collection and review for REUSExplorer tool
- 2024 State Summit on Water Reuse

NONPOINT SOURCE

 ACWA/EPA Webinars on CWA Sec. 319 Guidance Updates

CROSS-PROGRAM

- 2024 Clean Water Cross-Program Workshop
- National Program Managers Guidance
- Participation in partner calls and sharing information from EPA's Decentralized MOU Agreement
- Participation in partner calls and sharing information from EPA's Sourcewater Collaborative

LEGAL AFFAIRS

• Quarterly LAC Committee Calls

Workshop and Meetings

EPA Grant Funded Meetings	# Attendees (with # states represented)	\$ of Travel Support Available
2023 Water Quality Modeling Workshop	83 attendees, 26 States represented	\$30,000
2023 Regional NPDES Meetings (R4, R8, R9)	95 attendees, 35 States represented	\$29,500
2023 Pretreatment Training Workshop	110 attendees, 25 States represented	\$32,000
2024 State Summit on Water Reuse	63 attendees, 19 States represented	\$10,000
2024 Water Quality Standards Workshop	84 attendees, 37 States represented	\$30,000
2024 National CAFO Roundtable	94 attendees, 28 States represented	\$30,000
2024 Clean Water Cross-Program Workshop	136 attendees, 39 States, 3 Territories, and 9 Tribal Nations	\$40,000

ACWA Member Meetings:

ACWA generally holds two face-to-face member meetings a year to allow our members to meet with their peers, facilitate conversations with EPA Headquarters and Regions, recognize achievements, and to collaborate with organizations with similar and differing water quality goals. ACWA has shifted its programming to include a virtual component which will enable more state staff to participate in these activities. Mark your calendar for the 2025 Mid-Year Meeting!



Meeting Summaries

Beyond our two annual membership meetings, ACWA held several technical meetings, subsidized by three cooperative agreements from EPA, that provided additional learning and training opportunities for state program staff.

2024 Clean Water Cross-Program Workshop

ACWA hosted the 2024 Clean Water Cross-Program Workshop on June 6th and 7th at the National Conservation Training Center in Shepherdstown, WV. The 2024 Workshop brought together over 130 participants, including clean water administrators from 39 states and territories, several tribal representatives, and several EPA officials from Headquarters and EPA regions. Workshop session topics included discussions of CWA Cross-Program coordination relating to: (i) Section 303 (d) Prioritization Frameworks; (ii) Restoration and Protection Plan Implementation; (iii) Preventing and Addressing Water Temperature Impairments; (iv) Reducing Nutrient Pollution and Implementing Nutrient Reduction Strategies; (v) Identifying and Addressing Environmental Justice Issues; and (vi) Technical Tools and Resources for Successful Cross-Program Coordination to Restore Impaired Waters.

2024 National CAFO Roundtable

April 30 – May 3, 2024, ACWA facilitated the 2024 National CAFO Roundtable, which was held in Kansas City, Missouri. This year's roundtable had 146 participants of which 92 participated in person and 52 participated virtually. Participants represented 39 states, 7 EPA Regions, and several staff from EPA HQs. Topics discussed included an overview of the KS and MO animal agriculture programs, EPA's National Update, general permits, new state requirements, compliance assistance tools, facility closures, tile drains, NMP requirements, precipitation challenges, groundwater requirements, Maui implications, PFAS in animal products, digesters, manure transfer and mass mortality issues. Presentations from the meeting can be found on ACWA's website.

2024 Water Quality Standards Workshop

ACWA facilitated the 2024 Water Quality Standards Workshop, which was held in Albuquerque, New Mexico. This event had around 80 in-person attendees and over 50 virtual participants. Participants represented 40 states, 1 Interstate, the District of Columbia, and EPA staff. Topics presented and discussed included human health criteria, temperature and natural conditions, site specific criteria, nutrient strategies, UAAs, chlorides and ions, aluminum, copper, aquatic life criteria, and partner updates. Presentations can be found on ACWA's website.

2024 State Summit on Water Reuse

ACWA worked with EPA, partners state associations (ASDWA, ECOS, GWPC, and ASTHO), PG Environmental, and the Water Reuse Association to plan and execute the 2024 State Summit on Water Reuse, which took place on March 11, 2024, in Denver, CO. The full-day Summit was co-located with the Water Reuse Association's 2024 Symposium, the largest recurring technical conference on water reuse and recycling in the U.S. Over 60 state regulators from 20 states attended the Summit, along with federal officials from the U.S. EPA, Bureau of Reclamation, Army Corps of Engineers, Department of Energy, Federal Emergency Management Agency, and Department of Agriculture. Summit participants discussed technical and policy aspects related to water reuse authorities under state law, as well as the Clean Water Act and Safe Drinking Water Act. Session topics included: (i) State Approaches to Integrating Water Reuse into State Water Resource Management Planning; (ii) Meeting the Needs for Reuse in Agriculture; (iii) Water Reuse in Industrial Settings; (iv) Approaches for Stormwater Capture and Reuse; (v) Potable Reuse Overview and Progression in the States; and (vi) Federal Engagement Panel: Update from Members of the Water Reuse Interagency Working Group.

2023 Regional NPDES Meetings

As part of ACWA's final work on the "National NPDES and Nutrients Permitting Workshops" under Cooperative Agreement #83679801, ACWA helped support state participation at several meetings including the State/EPA Region 4 Meeting in September 2023, the State/EPA Region 8 Meeting in November 2023, a national Pretreatment Training Workshop in December 2023, and the State/EPA Region 9 Meeting in December 2023.

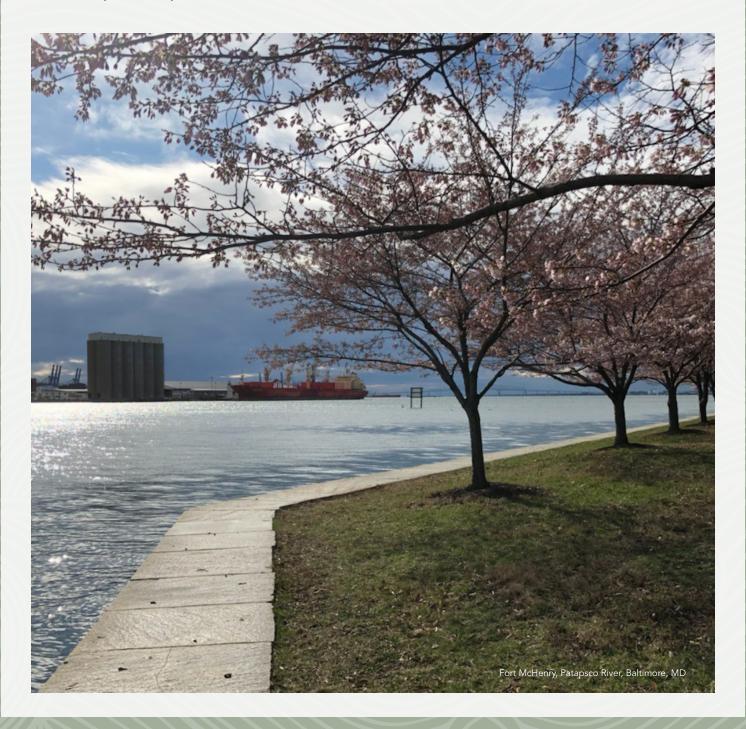
2023 Water Quality Modeling Workshop

ACWA held the 2023 Water Quality Modeling Workshop in Salt Lake City, Utah. This workshop ran from October 24-27, with an optional pre-conference "Modeling 101" session on October 23. This workshop featured hands-on trainings on HSPF and CE-QUAL-W2, provided by EPA and Tetra Tech, and a third track focusing on modeling for nutrients. A planning team of state and EPA staff finalized the agenda and worked with state partners and Utah DEQ to host the event. This workshop had over 80 attendees, with 20-30 in each of the hands-on tracks, and another 30 in the nutrients track.

Partnerships and Collaborations

ACWA continues to maintain and further build collaborative relationships with leadership at EPA on key agency priorities such as the Water Quality Standards Development, TMDL Visioning, PFAS, Environmental Justice, Climate Change, BIL Funding, NPDES Program evolution, CSO Program Implementation, violation scoring, inspection targeting, and promotion of water reuse. ACWA also continued to lead the Nutrients Working Group and participate in the Source Water Collaborative and Decentralized Systems MOU.

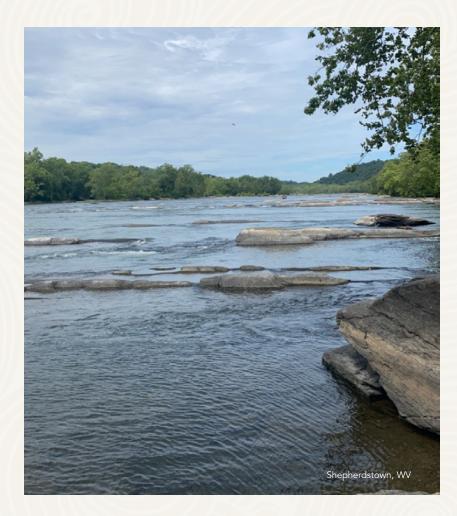
Additionally, ACWA continued to work with longstanding partners like ASDWA, NAWM, CIFA, GWPC, and ECOS. We also regularly communicate with other state media associations like ASTWMO, NACAA, and APCAA.



Strategic Plan

FY 2023 - FY 2027

For the new FY 2023 - FY 2027 Strategic Plan, the AWCA Board of Directors supported building on the successes of the last two plans and maintaining similar goals and objectives, while integrating new priorities as appropriate. The new streamlined draft strategic plan was reviewed by the membership in April/ May 2022 and approved by the Board of Directors in June 2022. Identification of activities and action items under the plan objectives will be approved by the ACWA Board of Directors and reported on annually.



GOALS

- Voice of State, Interstate, and Territorial Clean Water Administrators
- Evaluate Existing Services and Operations

Regularly evaluate services and organizational operations in the regulatory, policy, legislative, legal and technical areas to endure alignment with membership priorities.

 Identify Ways to Improve Communication

Regularly evaluate options to improve communication, participation, and information sharing among members.

 Ensure Positions Represent Membership

Ensure ACWA's positions and communications to congress, EPA, and others represent membership perspectives.

• Strengthen Relationships
Establish, expand, and enhance
strategic collaborative relationships
with appropriate federal agencies, non
federal groups, and tribes.

- Expand Membership Engagement and Enhance Leadership Development
- Forster Understanding of Membership Value Identify ways to enhance each member's understanding of members benefits, responsibilities, and participation value and opportunities.
- Foster Membership Engagement Identify ways to increase member staff engagement and service in leadership positions.
- Invite Territorial Participation
 Develop a plan for encouraging US Territory participation with ACWA.

- Promote a Culture of Organizational Excellence
- Recruit, Develop, and Retain Professional Staff

Create a culture of equity and inclusion to build and support a diverse staff to assure delivery of high-quality professional services.

 Ensure Efficient and Effective Use of Organizational Resources

Make informed decisions on use of funds, staffing, services, technology, and other assets.

 Ensure Financial Integrity and Sustainability

Make prudent investment decisions with board oversight and approval and utilize Generally Accepted Accounting Principles (GAAP) in financial operations.

Grant Strategy and Management
 Pursue, secure, and leverage grant opportunities that support and advance the mission and organizational priorities.



Fiscal Snapshot FY 2023

FY2023 Revenue

This revenue graph represents the Association's audited revenue for FY2023 totaling \$1,440,258. This section presents a snapshot of ACWA's revenue streams for FY2023. A significant percentage of ACWA's fiscal revenue is Member Dues and Cooperative Agreement support from EPA.

> Cooperative Grants 23.5% Other 15% Conferences Member Dues 60.6%

FY2023 Expenses

This expense graph represents the Association's audited expenses for FY2023 totaling \$1,370,778. The graph also shows ACWA's continued commitment to serving the membership needs, facilitating important meetings and workshops, and providing capacity building opportunities for our members.

